Master of Public Management
Indiana University
Department of Public Policy
Brian L. Fife, Director of Graduate Studies
Neff Hall 260 – 481-6351
www.ipfw.edu/public-policy

The faculty members in the Department of Public Policy are dedicated to applied, interdisciplinary learning in the study of public affairs and are committed to the core mission of teaching, research, and public service.

The interests of the faculty and professional staff generally fall into one or more of the following areas:

- Public affairs and administration
- Criminal justice
- Legal Studies
- Health systems administration
- Environmental policy

The department’s faculty, staff, and students work collaboratively and individually to address public policy challenges that require the department’s unique, in-depth knowledge in the social, behavioral, and administrative sciences.

The faculty in the department come from a variety of backgrounds, including:

- Political science and public administration
- Sociology
- Criminal justice
- Health
- Law

Experienced government managers, practicing judges and lawyers, law enforcement officials, and healthcare administrators are utilized to teach specialized topics in the curriculum.

The organizational design of the department reinforces a wide network of continuing relations with a large number of public agencies in the greater community.

Admission to the Master of Public Management Program
Regular admission to the MPM program requires a bachelor’s degree from an accredited institution with an undergraduate grade-point average of 3.0 or higher (on a 4.0 scale). Any major is acceptable. Applicants must include official transcripts of all undergraduate work (unofficial transcripts from Indiana University or Purdue University are fine); professional references from three individuals familiar with a student’s academic or professional abilities or potential (original documents with original signatures are required); and a $55 nonrefundable university application fee.

Provisional admission may be granted for students who are nearing completion of an undergraduate degree or for students who do not meet some of the criteria for regular admission.

Nondegree admission may be granted to visiting students who wish to take courses for one semester without being formally admitted into the MPM program.

Accelerated Master’s Program
Undergraduate students pursuing a Bachelor of Science in Public Affairs, with a grade-point average of 3.5 or higher, may apply for admission to the MPM program as early as their junior year. If admitted, students are eligible to apply up to 18 graduate credits to the MPM earned toward the undergraduate degree during their senior year.

Master of Public Management Requirements (39 credit hours)
The MPM is an interdisciplinary professional program structured around concepts and skills essential to management, policy, and planning activities within governmental, quasi-governmental, and not-for-profit organizations.

The course of study requires completion of 39 credit hours with four components:

- (1) core requirements; (2) concentration requirements; (3) the experiential requirement; and (4) one elective.

- The MPM core requirements (21 credits) include courses that are designed to provide foundation-level knowledge that is applicable to general public management and therefore function as an appropriate context for either concentration.

- The two concentrations require 12 credit hours and include Health Systems Administration and Policy and Public Administration and Policy.

- Students may focus on an area of concentration that best reflects their own interests and career aspirations.

MPM Core Requirements (21 credit hours)

<table>
<thead>
<tr>
<th>Cr.</th>
<th>Course</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>PPOL V502 Public Management</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V506 Statistical Analysis for Effective Decision Making</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V509 Administrative Ethics in the Public Sector</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V560 Public Finance and Budgeting</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V562 Public Program Evaluation</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V566 Executive Leadership</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V600 Capstone in Public and Environmental Affairs</td>
</tr>
</tbody>
</table>

MPM Concentrations (12 credit hours)

Health Systems Administration and Policy (12 credit hours)
Policies and programs in the health field are examined in this concentration. Particular emphasis is placed on organizational and economic analysis.

<table>
<thead>
<tr>
<th>Cr.</th>
<th>Course</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>PPOL H517 Managerial Epidemiology</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V543 Health Services Management</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V545 The U.S. Healthcare System</td>
</tr>
<tr>
<td>3</td>
<td>PPOL V546 Health Services Utilization</td>
</tr>
</tbody>
</table>
Public Administration and Policy (12 credit hours)
Quantitative and qualitative skills are developed in the context of this concentration that are necessary for public and not-for-profit management. Particular emphasis is placed on political, organizational, and economic analysis.

Cr. Course
3 PPOL V504 Public Organizations
3 PPOL V512 Public Policy Process
3 PPOL V539 Management Science for Public Affairs
3 PPOL V540 Law and Public Affairs

Experiential Component (3 credit hours)
Each MPM student must complete the 3 credit hour experiential component. Students with at least one year of full-time management and/or policy experience can apply for an exemption. Students who do not meet this criterion must take PPOL V585 Practicum in Public Affairs for 3 credits.

Elective (3 credit hours)
PPOL courses may be completed to satisfy the elective requirement. Other IPFW graduate courses must be approved by the director of graduate studies.

39 credit hours total

Academic Regulations: The following academic regulations supplement those that apply to all IPFW students.

Transfer Credit: With the approval of the Director of Graduate Studies, students may transfer up to 9 graduate credit hours of appropriate course work with grades of a B (3.00) or better earned at other accredited institutions. No more than 12 graduate credits completed as a non-degree student will be counted toward the MPM.

Academic Probation: Students are placed on probation and are so notified whenever their cumulative GPA is less than 3.0. Unless the GPA is increased to a 3.0 during the next semester of enrollment, a student will not ordinarily be allowed to continue as an IU degree candidate. Only courses with grades of C (2.0) or better are counted for degree requirements; however, grades below C are used in computing the cumulative GPA, even if a course is repeated and a higher grade is earned.

Fees and Expenses: For current IPFW fee information, contact the bursar’s office at 260-481-6824 or see www.ipfw.edu/offices/bursar/tuition-fees.

Financial Aid: Sources of financial aid for graduate students include, but are not limited to the following:

- Federal Stafford Loans, federal Work Study, department assistantships and scholarships, and alternative loans through lenders based on several eligibility factors.
- More information can be obtained by contacting the financial aid office at 260-481-6820 or at www.ipfw.edu/offices/financial-aid.

For financial aid purposes, graduate students are considered to be full time when they enroll in at least 9 credit hours per semester, three-quarter time students when enrolled in at least 6 credits hours per semester, or half-time students when enrolled in at least 4.5 credits per semester.

Graduate Faculty
- Nurgul Aitalieva, (Ph.D., University of Tennessee, Knoxville, 2014, political science), assistant professor
- Brian L. Fife, (Ph.D., State University of New York at Binghamton, 1990, political science), chair and director of graduate studies
- Jospeter M. Mbuba (Ph.D., Louisiana State University, 2004, sociology/criminology), associate professor
- Koichiro Otani (Ph.D., St. Louis University, 2000, health services research), professor
- Sinyoung Park, (Ph.D., University of Florida, 2014, health services research), assistant professor
- Rachel L. Rayburn (Ph.D., University of Central Florida, 2011, applied sociology), assistant professor
- Stephen J. Ziegler (Ph.D., Washington State University, 2003, political science; J.D., Thomas M. Cooley School of Law, 1997), associate professor
MASTER OF PUBLIC MANAGEMENT

**General Requirements:**
1. Only courses with grades of C (2.0) or above are counted for degree requirements; however, grades below C are used in computing the cumulative GPA, even if a course is repeated and a higher grade is earned.
2. A student is placed on probation whenever the cumulative GPA is less than 3.0. Unless the GPA increases to a 3.0 during the next semester of enrollment, a student will not ordinarily be allowed to continue as an IU degree candidate.
3. Up to nine credit hours of appropriate course work with grades of B or better may be transferred to the MPM degree with approval of the Director of Graduate Studies.
4. No more than 12 hours of graduate credit completed as a non-degree student may be applied to the MPM degree.
5. A maximum of three credit hours may be granted under the experiential component.

**Experiential Component:**
Each MPM student must obtain relevant professional experience through an approved internship (PPOL V585). This requirement is automatically satisfied if a student is granted credit for management or policy experience under the experiential component.

**Elective:** One PPOL course (3 credit hours). Other IPFW graduate courses must be approved by Director of Graduate Studies.

---

**Degree Requirements** (39 credit hours)

I. **Core Requirements**  
(7 courses; 21 credit hours)

- PPOL V502 Public Management  
- PPOL V506 Statistical Analysis for Effective Decision Making  
- PPOL V509 Administrative Ethics in the Public Sector  
- PPOL V560 Public Finance and Budgeting  
- PPOL V562 Public Program Evaluation  
- PPOL V566 Executive Leadership  
- PPOL V600 Capstone in Public & Environmental Affairs

II. **Concentrations**  

A. **Health Systems Administration**  
(4 courses; 12 credit hours)

- PPOL H517 Managerial Epidemiology  
- PPOL V543 Health Systems Management  
- PPOL V545 The U.S. Healthcare System  
- PPOL V546 Health Services Utilization

B. **Public Management**  
(4 courses; 12 credit hours)

- PPOL V504 Public Organizations  
- PPOL V512 Public Policy Process  
- PPOL V539 Management Science for Public Affairs  
- PPOL V540 Law and Public Affairs

III. **Experiential Component**  
(3 credit hours)

- PPOL V585 Practicum in Public Affairs OR  
  At least one year of full-time administrative, management, and/or policy experience (students must apply for this credit)

IV. **Electives**  
(One course; 3 credit hours of PPOL graduate courses)

Other IPFW graduate courses must be approved by the Director of Graduate Studies.